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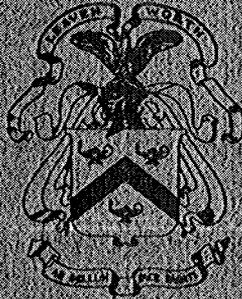
U. S. Army Service Schools

ANNUAL REPORT

OF THE

COMMAND AND GENERAL STAFF SCHOOL
FORT LEAVENWORTH, KANSAS

1934-1935



THE COMMAND AND GENERAL STAFF SCHOOL PRESS
FORT LEAVENWORTH, KANSAS

1935

THE COMMAND AND GENERAL STAFF SCHOOL
OFFICE OF THE COMMANDANT
FORT LEAVENWORTH, KANSAS

July 3, 1935.

SUBJECT: *Annual Report for The Command and General Staff School year 1934-1935.*

To: *The Adjutant General, Washington, D.C.*

In compliance with paragraph 3 c (2) (a) AR 350-110, the Annual Report of The Commandant, The Command and General Staff School, for the school year 1934-1935 is submitted herewith.

1. SCHOOL STAFF.—During the school year 1934-1935 the school staff was as follows:

Commandant: Major General Stuart Heintzelman (September 10, 1934-January 31, 1935)

Brigadier General Herbert J. Brees (February 4-June 21, 1935)

Personal Staff—Aide-de-Camp: 1st Lieutenant Burton L. Pearce, Field Artillery (September 10, 1934-January 31, 1935)

2d Lieutenant Dwight E. Beach, Field Artillery (January 30-June 21, 1935)

Assistant Commandant: Colonel Wilson B. Burt, Infantry
Executive Officer: Colonel Frank Keller, Cavalry (September 10, 1934-June 15, 1935)

Major Frederick Gilbreath, Cavalry (June 15-21, 1935)

Secretary: Colonel Frank Keller, Cavalry (September 10-December 31, 1934)

Lieutenant Colonel William R. Nichols, Coast Artillery Corps, (January 1-June 21, 1935)

Adjutant General: Major William C. Rose, Adjutant General's Department

*Assistant Secretary: Lieutenant Colonel Edward N. Woodbury, Coast Artillery Corps (September 10-December 31, 1934)

Librarian: Major Fred During, Infantry

Assistant Librarian: Captain Gustav B. Guenther, Cavalry (September 10, 1934-April 30, 1935)

*When the duties of the Executive Officer and Secretary were separated and assigned two different men on January 1, 1935, the duties of the Assistant Secretary were taken over by the Secretary.

2. INSTRUCTORS.—The following officers were on duty as instructors at The Command and General Staff School during the school year 1934-1935:

DIRECTORS

First-Year Class: Lieutenant Colonel Joseph A. McAndrew, Infantry
 Second-Year Class: Colonel Troup Miller, Cavalry
 Special Class and Extension Courses: Lieutenant Colonel Jarvis J. Bain, Corps of Engineers

NAVAL INSTRUCTOR

Commander Holloway H. Frost, United States Navy (September 10, 1934-January 26, 1935) (see paragraph 3 below)

CHIEFS OF SECTIONS

Command: Lieutenant Colonel Homer M. Groninger, Cavalry (September 10, 1934-April 25, 1935)
 Lieutenant Colonel Allan C. McBride, Field Artillery (April 26-June 21, 1935)
 G-1—G-4 Section: Lieutenant Colonel Horace F. Spurgin, Coast Artillery Corps
 G-2 Section: Lieutenant Colonel Edward P. King, Jr., Field Artillery
 G-3 Section: Lieutenant Colonel Ralph Talbot, Jr., Field Artillery
 Publication: Lieutenant Colonel Edward N. Woodbury, Coast Artillery Corps

CHIEFS OF SUBSECTIONS

Infantry: Major Thompson Lawrence, Infantry
 Cavalry: Major William M. Grimes, Cavalry
 Field Artillery: Lieutenant Colonel Allan C. McBride, Field Artillery (September 10, 1934-April 25, 1935)
 Lieutenant Colonel Philip Hayes, Field Artillery (April 26-June 21, 1935)
 Coast Artillery: Lieutenant Colonel Eugene B. Walker, Coast Artillery Corps
 Engineer: Major Peter C. Bullard, Corps of Engineers
 Air Corps: Lieutenant Colonel George H. Brett, Air Corps
 Signal Corps: Major Charles M. Milliken, Signal Corps
 Chemical Warfare: Major Leigh F. J. Zerbee, Chemical Warfare Service
 *Adjutant General: Major William C. Rose, Adjutant General's Department
 Judge Advocate: Major Lester S. Hill, Jr., Judge Advocate General's Department
 Medical Corps: Lieutenant Colonel Roy C. Heflebower, Medical Corps
 Ordnance: Lieutenant Colonel Dwight K. Shurtleff, Ordnance Department
 Quartermaster Corps: Major Roy C. L. Graham, Quartermaster Corps

*Also member of School Staff.

OTHER INSTRUCTORS

Major John B. Anderson, Field Artillery
Major George R. Barker, Infantry
Major James W. Barnett, Cavalry
Major James L. Bradley, Infantry
Major Francis M. Brennan, Infantry
Major Thoburn K. Brown, Cavalry
Major James B. Crawford, Coast Artillery Corps
Major Cornelius M. Daly, Cavalry
Major Donald A. Davison, Corps of Engineers
Major Jens A. Doe, Infantry
Lieutenant Colonel Francis A. Doniat, Field Artillery
*Major Fred During, Infantry
Major Kenna G. Eastham, Cavalry
Major Manton S. Eddy, Infantry
Captain William E. Farthing, Air Corps
Major Charles R. Finley, Coast Artillery Corps
Major Henry L. Flynn, Cavalry
Major Isaac Gill, Jr., Infantry
Major John F. Goodman, Infantry
Major Robert W. Grow, Cavalry
Major Wade H. Haislip, Infantry
Major Thomas J. Hanley, Jr., Air Corps
Major William K. Harrison, Jr., Cavalry
Major Harry F. Hazlett, Infantry
Major Samuel J. Heidner, Infantry
Lieutenant Colonel John H. Hood, Coast Artillery Corps
Major Frank L. Hoskins, Coast Artillery Corps
Major Charles E. Hurdis, Field Artillery
Major Patrick J. Hurley, Infantry
Major Henry L. C. Jones, Field Artillery
Major Allen F. Kingman, Infantry
Major Herman F. Kramer, Infantry
Major Harold C. Mandell, Cavalry
Major Paul J. McDonnell, Infantry
Major Frank W. Milburn, Infantry
Major Fred W. Miller, Infantry
*Lieutenant Colonel William R. Nichols, Coast Artillery Corps
Major Alan Pendleton, Infantry
Captain Lewis A. Pick, Corps of Engineers
Major Edwin E. Schwien, Infantry
Major William A. Shely, Infantry
Major John E. Sloan, Field Artillery
Major Charles P. Stivers, Infantry
Major George E. Stratemeyer, Air Corps
Major Thomas F. Taylor, Infantry
Major Charles A. Willoughby, Infantry

3. NAVAL INSTRUCTOR.—Commander Holloway H. Frost, U. S. Navy, reported here for liaison duty September 3, 1934. His death on January 26, 1935 proved a great loss to this School. Commander Frost was most cooperative. His understanding of Army problems, the result of

*Also member of School Staff.

his extensive reading and previous experience, made him of great assistance to all members of the faculty having assignments on subjects of coast defense and overseas expeditions. We are greatly pleased that the Navy Department has ordered Captain Adolphus Staton, U. S. Navy, here as an instructor next year as having a Naval Officer on our faculty helps materially in our mutual problem of national defense.

4. THE COMMAND AND GENERAL STAFF SCHOOL.—*a. General.*—The Command and General Staff School opened September 10, 1934 with two classes: one class, pursuing the second year's course, was composed of one hundred thirteen (113) officers of the Regular Army, three (3) officers of the United States Marine Corps, and two (2) foreign officers: Lieutenant Colonel Chu Shih-Ming and Major Ho Sheh-Li, both of the Chinese Army; and the other class, pursuing the first year's course, was composed of one hundred nineteen (119) officers of the Regular Army and three (3) officers of the United States Marine Corps.

b. Second Year Class.—(1) The list of officers who finished the two years' course and who graduated June 21, 1935 follows:

Captain Clarence L. Adcock, Corps of Engineers
 Major William W. Ashurst, United States Marine Corps
 Captain John A. Ballard, Signal Corps
 Captain Henry A. Barber, Jr., Infantry
 Captain Cheney L. Bertholf, Adjutant General's Department
 Captain William P. Blair, Field Artillery
 Captain William P. Bledsoe, Field Artillery
 Captain James H. B. Bogman, Signal Corps
 Captain Alexander R. Bolling, Infantry
 Major Leonard R. Boyd, Infantry
 1st Lieutenant Donald W. Brann, Infantry
 Captain Philip E. Brown, Infantry
 Major Thomas B. Burgess, Infantry
 Major William O. Butler, Air Corps
 Major Benjamin F. Caffey, Jr., Infantry
 Captain Frank L. Carr, Cavalry
 1st Lieutenant Warren W. Christian, Infantry
 Lieutenant Colonel Shih-Ming Chu, Chinese Army
 Major Mark W. Clark, Infantry
 Captain Wendell L. Clemenson, Infantry
 Captain William A. Collier, Infantry
 Captain Louis J. Compton, Field Artillery
 1st Lieutenant Joseph A. Cranston, Jr., Infantry
 Captain Robert E. Cummings, Infantry
 Major Howard C. Davidson, Air Corps
 1st Lieutenant Daniel De Bardeleben, Cavalry

Captain Earl H. DeFord, Air Corps
Captain William H. Donaldson, Jr., Coast Artillery Corps
Major Charles R. Doran, Field Artillery
Captain William C. Dunckel, Field Artillery
Captain Idwal H. Edwards, Air Corps
Major Edmund de T. Ellis, Quartermaster Corps
Captain Sam L. Ellis, Air Corps
Captain Bonner F. Fellers, Coast Artillery Corps
Major Christian G. Foltz, Coast Artillery Corps
Captain Leslie R. Forney, Infantry
Captain George J. Forster, Infantry
Captain Theodore L. Futch, Field Artillery
Captain Philip E. Gallagher, Infantry
Captain John L. Gammell, Field Artillery
Major Douglas H. Gillette, Corps of Engineers
Major Robert G. Guyer, Corps of Engineers
Major Hubert R. Harmon, Air Corps
1st Lieutenant Paul L. Harter, Coast Artillery Corps
1st Lieutenant Harlan N. Hartness, Infantry
Captain Frank B. Hayne, Infantry
Captain Pete T. Heffner, Jr., Infantry
1st Lieutenant Frank A. Henning, Field Artillery
Major Sheh-Li Ho, Chinese Army
Major Hubert V. Hopkins, Air Corps
Major Otho W. Humphries, Quartermaster Corps
Major Rosser L. Hunter, Infantry
Captain Fenton S. Jacobs, Cavalry
Captain Lawrence C. Jaynes, Infantry
Captain Byron F. Johnson, United States Marine Corps
Captain George P. Johnson, Air Corps
Captain A. Franklin Kibler, Field Artillery
Major Charles S. Kilburn, Cavalry
Captain Philip H. Kron, Infantry
Captain Emerick Kutschko, Infantry
Captain John T. Lewis, Coast Artillery Corps
Major Porter P. Lowry, Coast Artillery Corps
Captain John C. MacArthur, Chemical Warfare Service
1st Lieutenant Carter B. Magruder, Field Artillery
Major Louis LeR. Martin, Cavalry
Major John C. McDonnell, Air Corps
Major Joseph C. Mehaffey, Corps of Engineers
Major Harris M. Melasky, Infantry
Captain Bryan L. Milburn, Coast Artillery Corps
Captain Eugene L. Miller, Infantry
Captain Robert S. Miller, Infantry
Captain Cecil R. Moore, Corps of Engineers
Major Richard B. Moran, Signal Corps
Captain John R. Morgan, Air Corps
1st Lieutenant Verne D. Mudge, Cavalry
Major Francis K. Newcomer, Corps of Engineers
Captain Thomas North, Field Artillery
Captain Robert Olds, Air Corps
Captain Everard F. Olsen, Coast Artillery Corps
Captain Edward S. Ott, Field Artillery
Captain Floyd L. Parks, Infantry
Captain Frank M. Paul, Air Corps
Major Willard S. Paul, Infantry
1st Lieutenant James H. Phillips, Cavalry
Major James A. Pickering, Field Artillery

Captain Ray E. Porter, Infantry
 1st Lieutenant George A. Rehm, Cavalry
 Major Matthew B. Ridgeway, Infantry
 Major Pleas B. Rogers, Infantry
 Major Lowell W. Rooks, Infantry
 Captain William E. Shambora, Medical Corps
 Major James M. Shelton, Cavalry
 Captain Whitfield P. Shepard, Infantry
 Captain Edwin L. Sibert, Field Artillery
 Captain LeCount H. Slocum, Field Artillery
 Captain Lowell H. Smith, Air Corps
 Captain Walter B. Smith, Infantry
 Major Charles B. Spruit, Medical Corps
 Captain Samuel D. Sturgis, Jr., Corps of Engineers
 Captain Owen Summers, Infantry
 Captain Ira P. Swift, Cavalry
 1st Lieutenant Foster J. Tate, Field Artillery
 1st Lieutenant Maxwell D. Taylor, Field Artillery
 Lieutenant Colonel Rollin L. Tilton, Coast Artillery Corps
 Captain Glen R. Townsend, Infantry
 1st Lieutenant Kenneth N. Walker, Air Corps
 Captain William G. Walker, Infantry
 Captain Walter L. Weible, Coast Artillery Corps
 Captain Arthur B. Welsh, Medical Corps
 Major Louis W. Whaley, United States Marine Corps
 Captain William L. Wharton, Infantry
 Captain Samuel T. Williams, Infantry
 Captain Vennard Wilson, Ordnance Department
 Captain John S. Winn, Jr., Field Artillery
 Captain Grayson C. Woodbury, Ordnance Department
 Major Francis A. Woolfley, Infantry
 Captain Ralph H. Wooten, Air Corps
 Captain John T. Zellars, Infantry

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5. SPECIAL COURSE FOR OFFICERS OF THE NATIONAL GUARD AND ORGANIZED RESERVES.—*a. General.*—The Special Course for officers of the National Guard and Organized Reserves began March 18, 1935 and continued until June 17, 1935. In compliance with War Department orders forty-five (45) officers reported to join this class, eleven (11) from the National Guard of ten (10) States, and thirty-four (34) officers of the Organized Reserves representing all Corps Areas.

b. Graduates.—The list of graduates is as follows:

Major Raymond L. Abel, Chemical Warfare Service Reserve
 Lieutenant Colonel Clayton S. Adams, Infantry Reserve
 Major Donald B. Adams, Corps of Engineers Reserve
 Lieutenant Colonel John H. Allen, Field Artillery Reserve
 Major Richard B. Ashe, Infantry Reserve
 Lieutenant Colonel Leslie V. Ausman, Infantry Reserve
 Major Edward C. Bailey, Field Artillery Reserve
 Major Herman J. Bankston, Jr., Field Artillery Reserve
 Major George M. Bostock, Field Artillery Reserve

Colonel Harrison Brand, Jr., Corps of Engineers Reserve
Major Harry U. Bray, Infantry Reserve
Lieutenant Colonel Harold A. Briggs, Infantry Reserve
Major Milo D. Burgess, Infantry Reserve
Captain Allen Clark, Cavalry Reserve
Major Everett L. Colwell, Infantry Reserve
Colonel Leslie N. Conger, Infantry Reserve
Lieutenant Colonel Allen B. Crane, Adjutant General's Department Reserve
Lieutenant Colonel Hugh J. Cunningham, Infantry Reserve
Major Clarence N. Des Champs, Field Artillery Reserve
Lieutenant Colonel Ross Diehl, 35th Division, Missouri National Guard
Major Leo H. Dominick, 34th Division, North Dakota National Guard
Captain Garrett B. Drummond, Field Artillery Reserve
Lieutenant Colonel Robert R. Hendon, Jr., Coast Artillery Corps Reserve
Major Arnold D. Hitt, Infantry Reserve
Major Francis L. Johnston, Infantry Reserve
Major Ralph C. Kenny, Infantry Reserve
Lieutenant Colonel A'Noble Ladd, Infantry Reserve
Colonel George W. Langdon, Jr., Field Artillery Reserve
Lieutenant Colonel William H. McCarty, Infantry Reserve
Captain Donald W. McGowan, 112th Field Artillery, New Jersey National Guard
Major Theodore S. Paul, 108th Field Artillery, Pennsylvania National Guard
Lieutenant Colonel George W. Phillips, 28th Division, Pennsylvania National Guard
Lieutenant Colonel Stanley R. Putnam, Infantry Reserve
Captain Earl F. Ripstra, 132d Infantry, Illinois National Guard
Lieutenant Colonel Robert L. Rockwell, Air Corps Reserve
Lieutenant Colonel Walter S. Smith, 31st Division, Alabama National Guard
Major David A. Spence, Cavalry Reserve
Major Ferris C. Standiford, 32d Division, Michigan National Guard
Major Eugene Stevens, Air Corps Reserve
Lieutenant Colonel Robert W. Swatts, Infantry Reserve
Lieutenant Colonel Thomas Q. Thornton, 35th Division, Nebraska National Guard
Major Edward M. Urband, Air Corps Reserve
Major LeRoy Weyrick, Infantry, I.G.D., Arizona National Guard
Major Herman E. Winston, Infantry Reserve
Major Fenton M. Wood, 45th Division, Oklahoma National Guard

c. Recommendations.—I desire to repeat again the recommendations made by my predecessors that:

(1) The size of the Special Class should be maintained at not less than fifty officers. The facilities of the School will accommodate fifty as well as a lesser number with little additional effort as far as instruction is concerned.

(2) Each officer who expects to attend the Special Class should be given a physical examination by a Regular

Army Medical officer before orders are issued for him to report to the School and those not physically fit for full field service should not be considered for designation as principals or alternates.

6. ARMY EXTENSION COURSES.—*a. Extension Course for Group Schools, Organized Reserves.*—During the school year, the War Department ordered the preparation of a new extension course designed primarily for use by the Group Schools of the Organized Reserves. This course is divided into three subcourses, each subcourse to consist of eight lessons, each lesson to be appropriate for one school period of about two hours. Each subcourse presents a new situation; the lessons of each subcourse, however, present different phases of the same situation in serial form. The employment of small units is stressed and most of the requirements call for the employment of a battalion or smaller unit. The first subcourse is being prepared for use during the school year 1935-1936 and the first lesson of Subcourse I will be ready by September 1, 1935.

b. General.—There has been a marked increase during the past year in the distribution of the extension course materials prepared by this School. The distribution of some of the courses has doubled, the greatest increases being in the common subcourses. The volume of production at this School reached the following proportions during the present school year:

	<i>Approximately</i>
Lessons or map problems -----	240,000
Maps -----	170,000
Overlays -----	66,000
Tons of materials -----	20

7. INSTRUCTORS.—*a.* During the past year several instructors were relieved after only one year's service as such. It has been my experience that it takes an instructor at least one year to find himself and that his best work is not done until after the expiration of the first year unless he has had previous experience as an instructor. Consequently instructors should not be relieved during their first year of service as such except for exceptional circumstances.

b. In order to maintain continuity of policy, and in order to maintain continuity in methods of instruction,

approximately twenty-five percent of the instructors should be relieved annually, thus making the tour of instructors as such four years unless special circumstances demand an increase or decrease in this length of time. Beginning the next school year I propose to follow this policy.

c. Because of the importance of this School and its far reaching results I feel, too, that the selection of instructors should be given a higher priority by the War Department and that after the requirements of the War Department General Staff are fulfilled this School should be given equal consideration with The Army War College. Although our list of replacements is submitted to the War Department during the winter, it frequently occurs that the complete replacement list is not filled until the end of the school year in June.

8. TRANSPORTATION.—Beginning with the school year 1936-1937 a material increase in animals and reconnaissance cars will be necessary to provide for the large one year class. To mount both the regular and special classes, the instructors and horseholders, and with due allowance for animals on sick report, will require during the school year 1936-1937 approximately four hundred and forty animals. There are now on hand in the neighborhood of three hundred serviceable animals which means that the School allowance during the school year 1936-1937 will have to be increased by approximately one hundred animals. The same is true as regards reconnaissance cars. At least fifteen additional reconnaissance cars will be needed during the school year 1936-1937.

9. REDUCTION OF ENLISTED PERSONNEL IN THE PRINTING PLANT.—In accordance with instructions contained in War Department letter, December 20, 1934, file AG 486.4 (11-2-33) Misc. D, Subject: Printing Plants, it will become necessary by the end of the Fiscal Year 1936 to reduce the number of enlisted men employed in the printing plant of this School from the present number of nineteen to twelve. The production demand on this printing plant has been increasing each year for several years, due in large measure to the increasing demands of the War Department for Extension Course material, with the result that even with the present strength extraordinary effort must be ex-

exercised to adequately meet the annual production demand. The requirements of the War Department will be still further increased for the next and succeeding years as a result of the recently inaugurated new extension course, "The Extension Course for Group Schools." In view of this situation, and since the primary function of this printing plant is to serve the educational needs of this School, it is apparent that when the specified reduction of enlisted personnel employed in this printing plant becomes effective it will be immediately necessary to curtail to a very considerable extent the printing of Extension Course material for the War Department. There are two alternatives upon the reduction of enlisted personnel in the printing plant becoming effective, if this printing plant is to continue to meet production demands of present proportions, both of which alternatives involve the employment of civilians in place of the enlisted personnel relieved. These alternatives are: first, to pay the substituted civilians from School appropriations, which for the purpose would have to be increased by approximately \$12,000.00 annually; or second, to increase the cost of Extension Course material produced annually for the War Department by approximately \$12,000.00. It is manifest that neither of these alternatives would meet the demands for rigid economy in costs in the operation of field printing plants, which is one of the two fundamental reasons stated in the War Department letter referred to above for the proposed reduction in enlisted personnel employed in such plants. It is therefore recommended that no reduction in the present number of enlisted personnel employed in the printing plant of this School be required.

10. NEW CONSTRUCTION.—*a.* Because of the importance of this School I feel that the entire physical plant should be maintained in the same high standard that we demand of our students. Because of limited appropriations within the last few years there is much need for an extensive program of repair and renovation. A number of new construction projects are essential, namely:

a. The present School building is old and extremely congested. The preferable way would be to replace it with

a new building. If this is not feasible, the old building should be materially enlarged and remodeled.

b. During the past two years a considerable number of old apartment buildings have been remodeled into more desirable quarters. There are still a number of buildings which should be remodeled or which should preferably be replaced by new buildings.

c. There is great need on the Post for a new officers' mess building. The present one is totally inadequate and must be replaced in the very near future.

d. The facilities for moving pictures are also inadequate and unsatisfactory. A new War Department Theater is a necessity.

All these matters have been made the subject of special communications but I again urge that the War Department give serious consideration to these matters in order that this important School may have new and modern facilities comparable with those now existing at most of the special service schools.

H. J. BRUES,

*Brigadier General, U. S. Army,
Commandant.*